# Leumi Group

## 2008 Financial Results Discussion

Where ever you wish to go, leumi is with you.



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## 2008 – A year of financial crisis

### Economic downturn

Collapsing and volatile financial markets

Scarcity of liquidity

Bankruptcies and nationalization of global banks

On the backdrop of the crisis, Leumi's strength is demonstrated by:

- Liquid balance sheet
- Strong capital position
- Stable revenues from core banking activities
- Continuous growth of asset base



## Net profit in 2008 fell by 97% from 2007, and totaled NIS 92 million

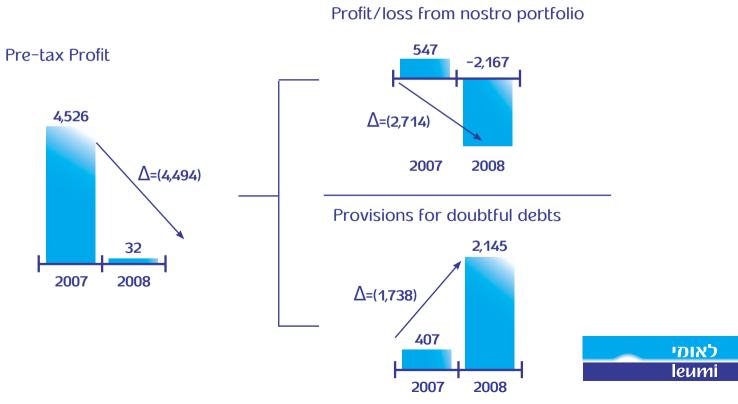
### **P&L** highlights NIS millions

	2008	2007	Difference	%Δ
Net interest income before provision	6,380	7,648	(1,268)	(16.6)
Operating and other income	2,800	4,222	(1,422)	(33.7)
Total Income	9,180	11,870	(2,690)	(22.7)
Provision for doubtful debts	2,145	407	1,738	+
Operating and other expenses	7,003	6,937	66	1.0
Operating profit (loss)	(158)	2,984	(3,142)	-
Net profit	92	3,357	(3,265)	(97.3)



## Drop in 2008 profit driven by losses in the nostro portfolio and a surge in provisions

**NIS millions** 



## Losses in nostro, totaled NIS 2.2 billion ~5% of total nostro securities portfolio

### **Drivers of losses in securities portfolio**\* NIS millions

Driver	NIS millions
Investments in foreign banks	(254)
Asset Backed Securities (ABS)	(776)
Funds and Shares	(912)
Corporate Bonds	(298)
Other	73
Total	(2,167)





\* Provisions for devaluation and realized losses

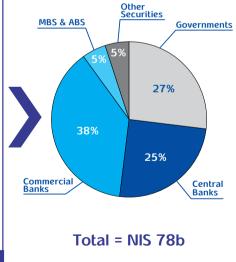
## Over 50% of nostro investments and deposits are with governments and central banks

#### 31 December 2008, NIS billions

Investments in Securitie	es by as	set class	Deposits with Banks	
Government Bonds	21.1	47%	Central Banks	17.8
Bonds of Foreign Banks	14.8	33%	BOI 13.3 Abroad 4.5	
MBS	3.4	7%		
ABS	1.0	2%	Banks and Financial Institutions abroad	12.1
Corporate Bonds in Israel	1.3	3%		
Total Bonds	41.6	92%	Banks in Israel	1.7
Shares of Israeli companies *	2.0	5%		
Funds/Shares abroad	1.3	3%	Cash	1.5
Total Securities Portfolio	44.9	100%	Total	33.1

\* Principally: Migdal, Bezeq, Hot, Superpharm

#### Breakdown of nostro by counterparty





## Provisions have increased significantly from 2007, and are at a similar level as 2002–2003 recession

#### Development of provision for doubtful debts 2.145 **NIS millions** 1,907 1,883 1,549 1,514 1,426 933 1.09% 1.09% 1.01% 655 0.93% 567 0.87% 0.79% 407 0.51% 0.43% 0.44% 0.20% 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008

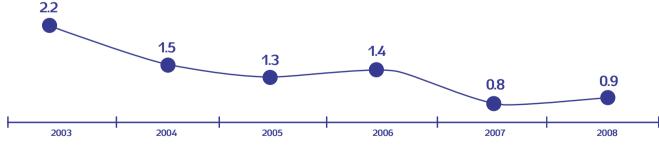
Rate of provisions to total credit to the public Provision for doubtful debts לאומי

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## Total problematic debt increased, but level of non-accruals remain well below average of recent years



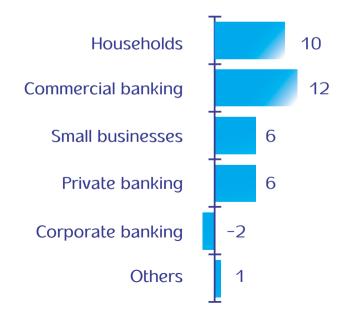
### Non-Accrual / Total Loans (%)

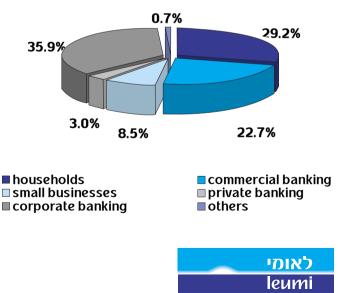




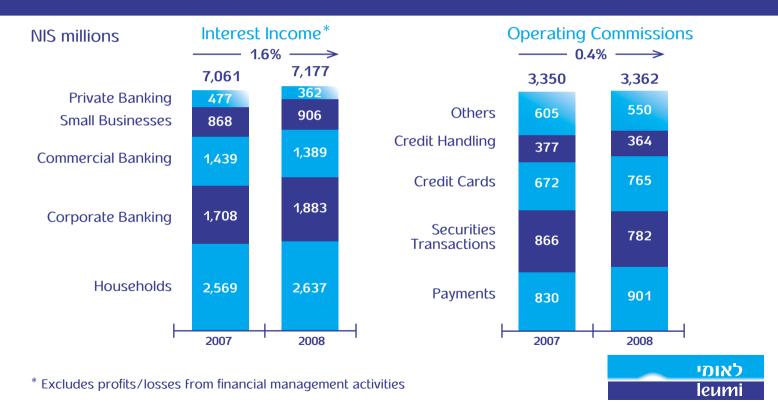
### In recent years we have increased the diversification of our credit portfolio and focused on higher RoE segments

YoY growth of loan portfolio by segment 2003–2008, CAGR (%) Composition of loan portfolio by segment 2008, %



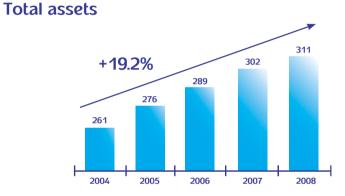


## Core banking revenues resilient against backdrop of economic downturn

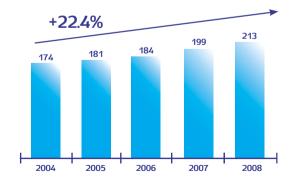


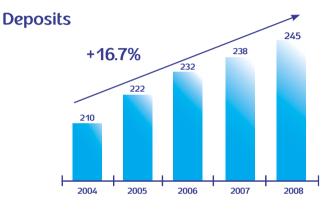
## **Balance sheet growth continued in 2008**

**NIS billions** 

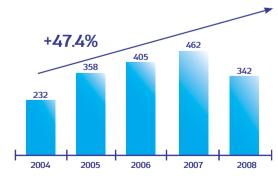


Credit





**Off-balance sheet** 

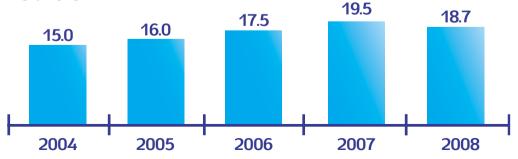


### Capital adequacy ratios remain solid, despite 2008 results

### Capital to risk weighted assets, %

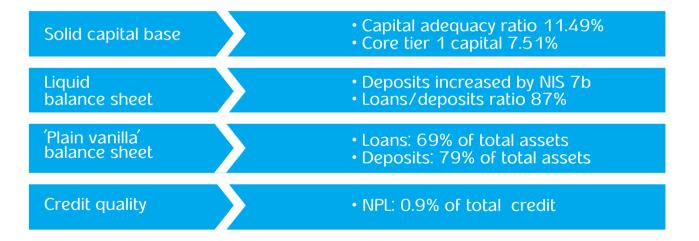


Development of Capital NIS billions





### A strong balance sheet provides adequate platform to face crisis and support future growth plans





## Strategic priorities unchanged, and fit current environment

	<ul> <li>Maintain focus on high RoE/low consuming capital business segments</li> </ul>
Domestic	<ul> <li>Continue deployment of pension and financial planning advisory services</li> </ul>
	• Enhance technology and services provided through direct channels, in and outside branch network
	• Execute programs to increase cost efficiency in retail network and other major cost centers
	Continue upgrading of risk management organization, capabilities and processes
International	Maintain focus on existing international platform
	<ul> <li>Exploit synergies between headquarters and international subsidiaries</li> </ul>

