

Q4 AND FULL YEAR 2017 RESULTS PRESENTATION

The conference call does not replace the need to review the latest periodic/quarterly reports in which full information is contained, including forward looking information, as defined in the Israeli Securities Law, and set out in the aforementioned reports.

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# Summarizing 2017 - Strategy Translated into Achievements with Continued Leverage Expected in 2018

#### 2017 Main Developments

Continued Improvement of our Results; Income Up, Expenses Down

**ROE** and Capital Continued to Rise

High Quality Credit Portfolio – Very Low Rate of Loan Loss Provisions

Launched 1<sup>st</sup> Mobile-only Bank in Israel Mid-2017, Challenging the Status Quo of the Banking Industry

PEPPER.

#### **Looking Ahead**

2017 Efficiency Plan came into effect in December 2017; to be translated into results starting 2018

**Cost-cutting to Continue** 

Conservative, Low-Risk Strategic Approach to Continue

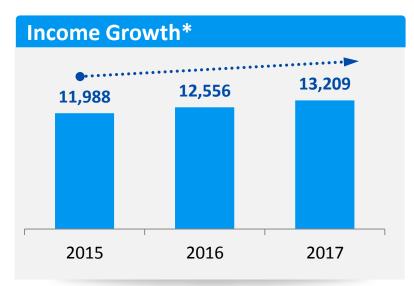
Consolidation of business lines and accelerating digital transformation to continue



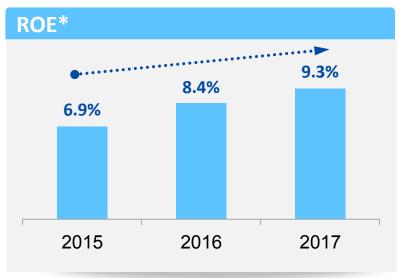
Buy-back Plan of up to NIS 700M

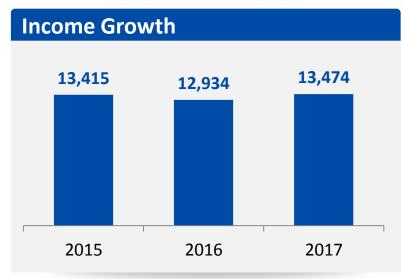


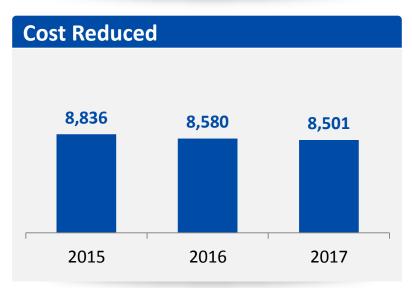
#### Leumi in a Nutshell – Income Up Expenses Down, Increasing Jaws

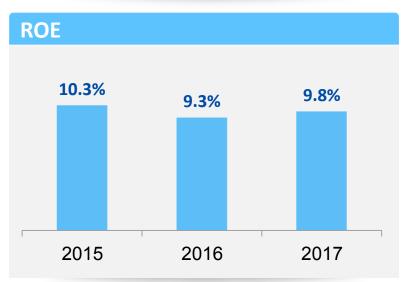










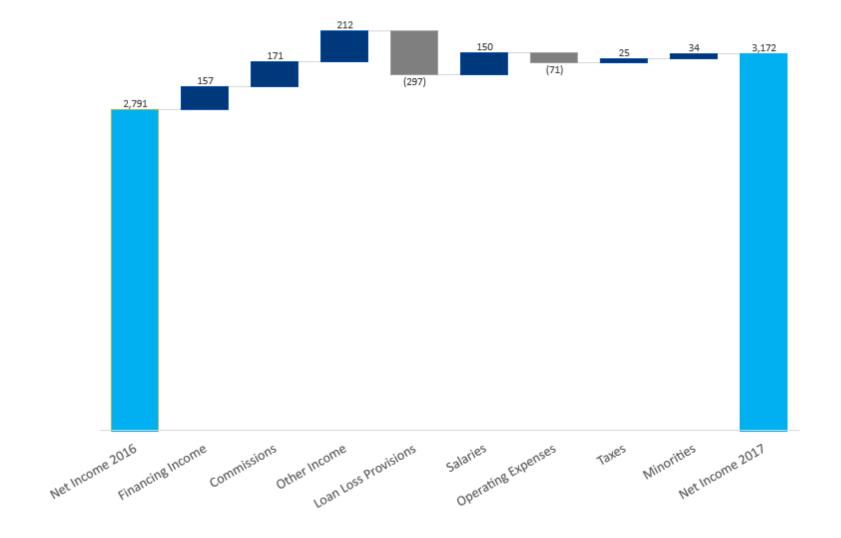


(NIS Millions)



<sup>\*</sup> Adjusted to reflect one-time items as per the respective financial statements

## Delivering Responsible Growth, Net Income Grows Year-over-Year





## Year to Year, Core Business Continues to Improve - Key Financial Metrics

	ROE	NIM	EFFICIENCY RATIO	LOAN LOSS PROVISIONS	CET1	NPL RATIO	LEVERAGE RATIO	LCR	
	2017								
	9.8%	2.05%	63.1%	0.06%	11.43%	0.83%	6.94%	122%	
2016									
	9.3%	1.94%	66.3%	(0.05)%	11.15%	1.21%	6.77%	132%	

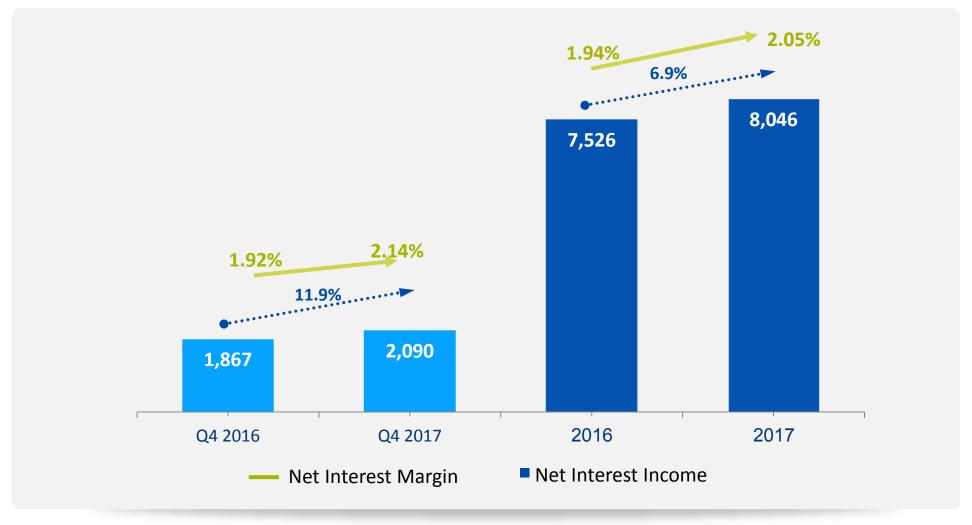


# Q to Q, Core Business Continues to Improve - Key Financial Metrics

	ROE	NIM	EFFICIENCY RATIO	LOAN LOSS PROVISIONS	CET1	NPL RATIO
Q4 2017	10.8%	2.14%	63.6%	0.04%	11.43%	0.83%
Q3 2017	10.3%	1.96%	64.4%	0.00%	11.35%	0.94%
Q4 2016	5.8%	1.92%	71.5%	0.07%	11.15%	1.21%



#### Strong and Increasing Net Interest Income and Net Interest Margins

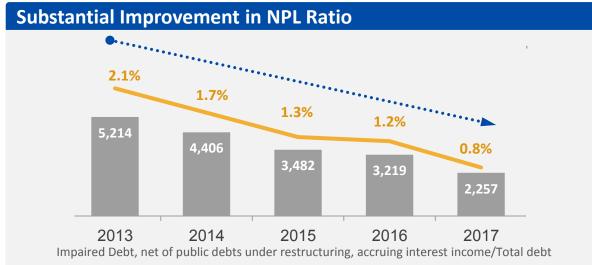


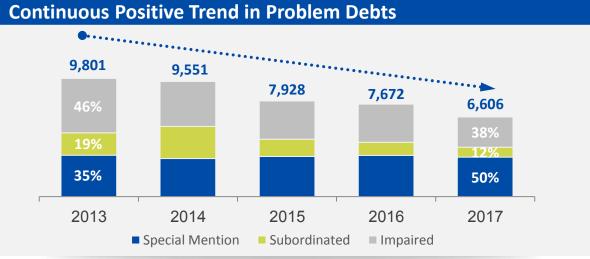




## A Holistic View of our High Quality Credit Portfolio

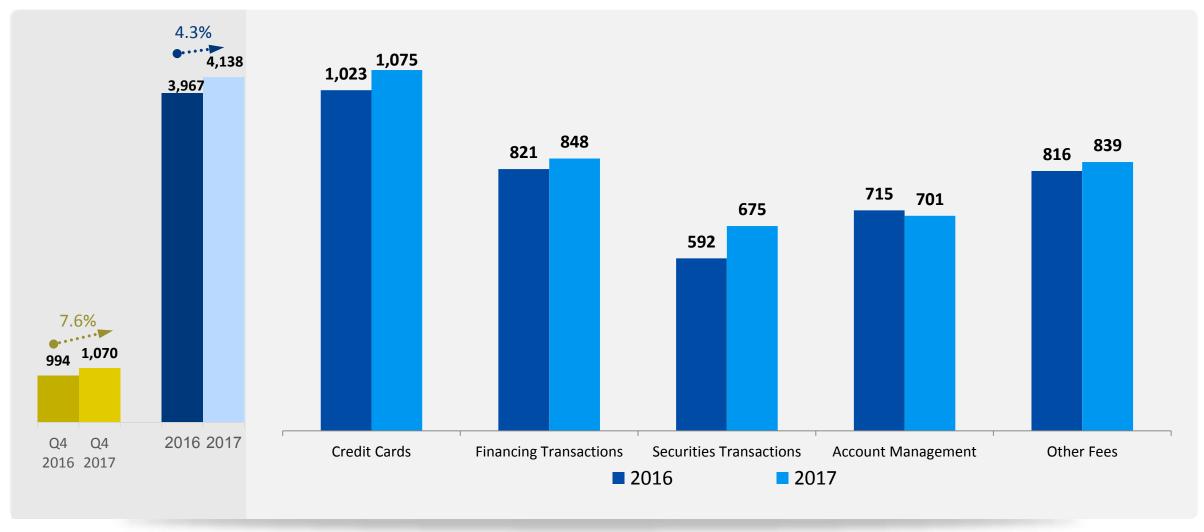








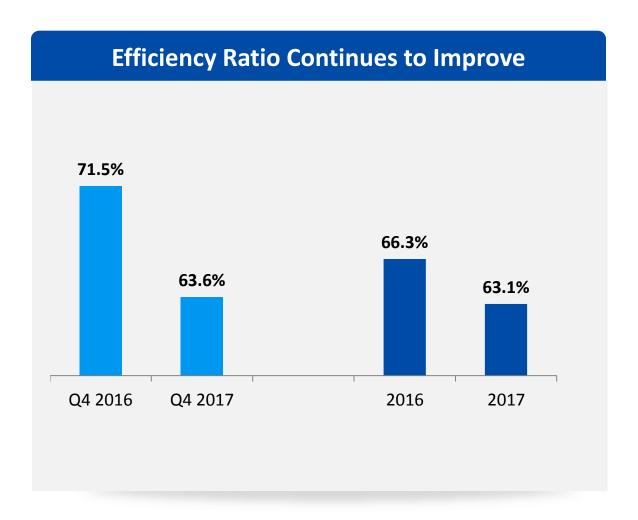
#### Diverse and Increased Commission Revenue



(NIS Millions)



# C/I Ratio Continues to Improve - a Snapshot of Expense Reductions



	2016		2017
TOTAL SALARY & RELATED EXPENSES	5,422		5,272
ONE-TIME BONUS & EFFECT OF COLLECTIVE WAGE AGREEMENTS	93		76
CORE SALARY EXPENSES	5,329	(2.5%)	5,196
MAINTENANCE, DEPRECIATION & OTHER EXPENSES	3,158		3,229
ONE-TIME INSURANCE REFUND	235		
MAINTENANCE, DEPRECIATION & OTHER EXPENSES EXCLUDING REFUND*	3,393	(4.8%)	3,229
TOTAL	8,722	(3.4%)	8,425



(NIS Millions)

## Continuous Streamlining of the Business

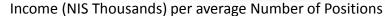


Number of employees reduced by 21%, or >2,900 in past 6 years

Natural retirement of 480 due over next 5 years

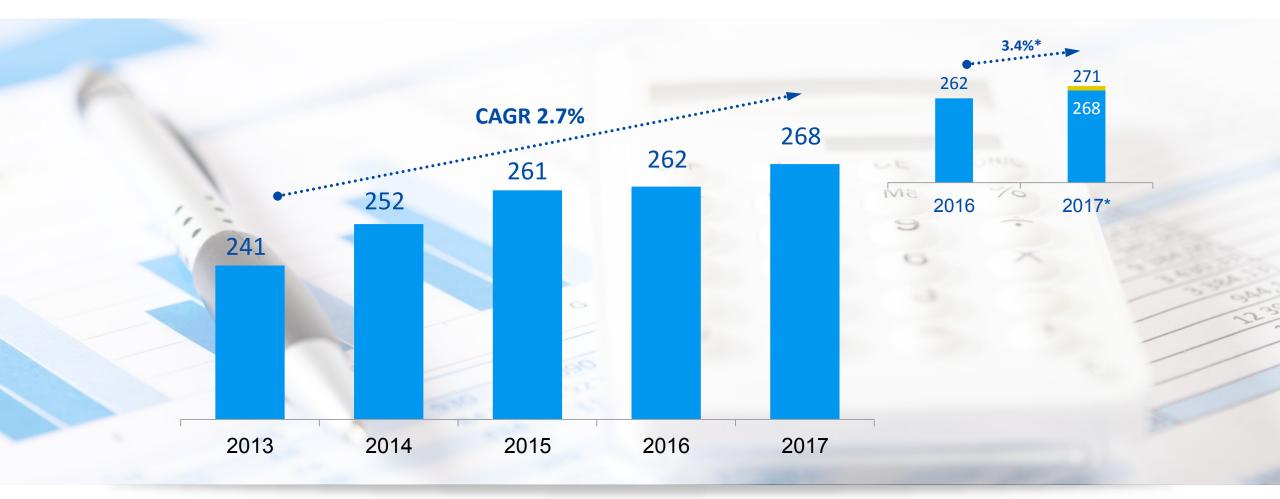
Cost cutting continued







# Long Term View of our Loan Growth

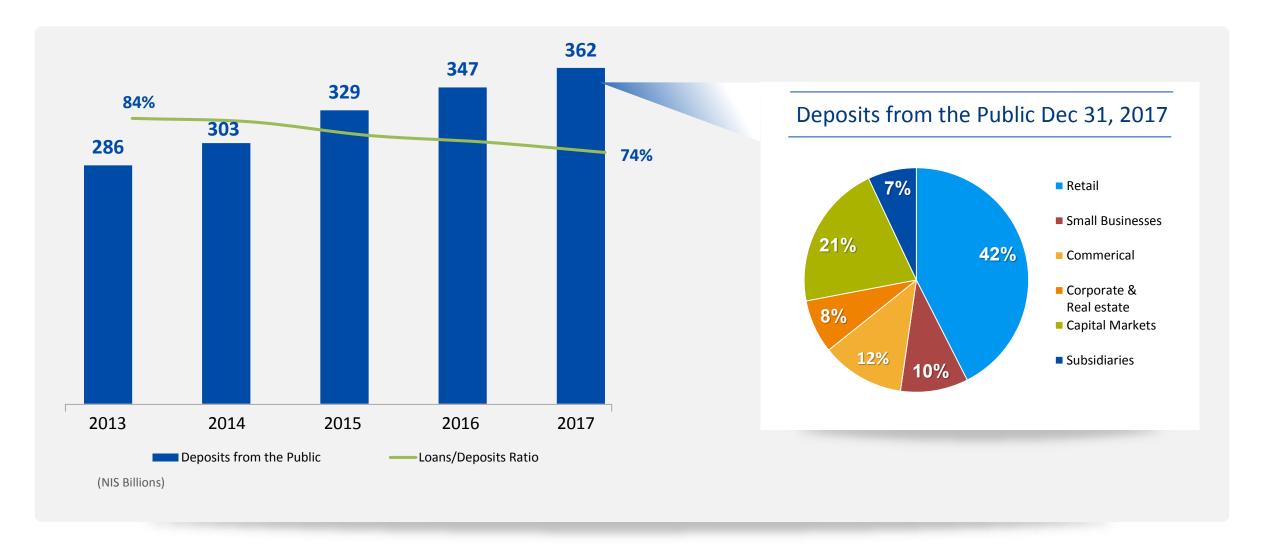


(NIS Billions)



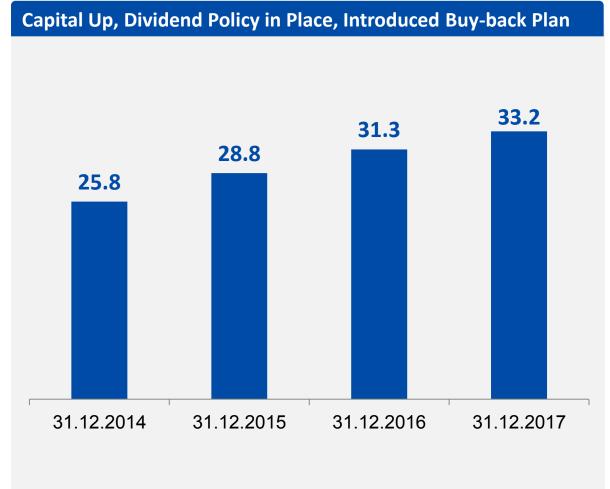
<sup>\*</sup>Excluding the effect of the shekel appreciation

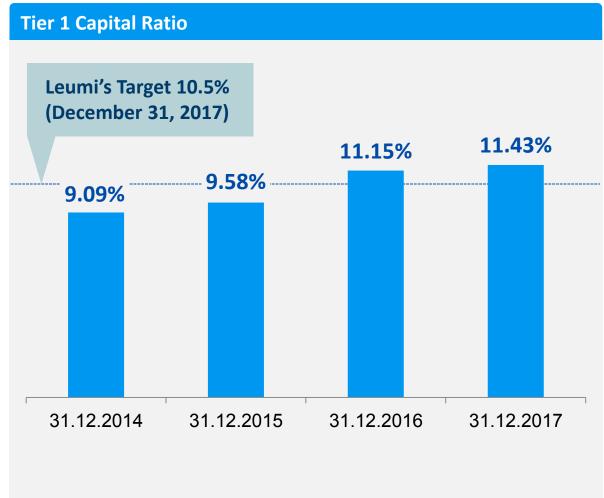
#### Solid and Diverse Deposit Base. Conservative, Well-funded Portfolio





# Strong Capital Adequacy Ratios Enable Adjusting Our Share Capital





(NIS Billions)



#### Boosting our Capital Returns Policy, Returning Excess Capital to Shareholders

#### **Buy-back Plan**

- Introducing New and Advanced Buy-back Plan
- Buy-back to help Manage Excess Capital
- Up to NIS 700 Million

#### **Dividends**

- 40% Quarterly Payout
- Reflecting a 4.4% Annual Dividend Yield
- FY 2017 Dividend Nears NIS 1 Billion

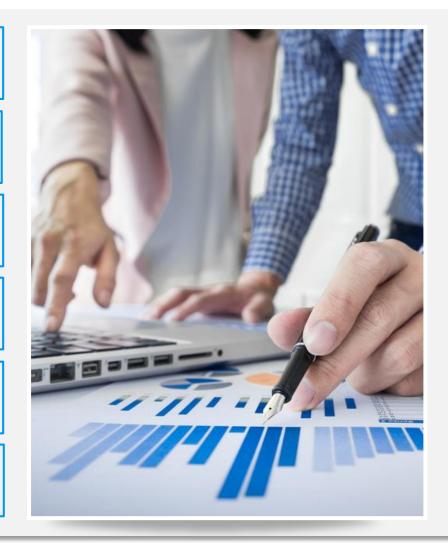






# Highlights – Bank Continues to Enhance its Core Business

- Substantial Increase in Return on Equity from Core Business without Increasing Credit Portfolio Risk
- Efficiency Ratio Improved Income Up, Expenses Down
- High Quality Credit Portfolio
- Leading Digital Banking Transformation In Israel, PEPPER
- Total Dividend for 2017 approx. NIS 1 Billion
- Adopted a Buy-back Plan of up to NIS 700 Million







Q&A



**THANK YOU** 



**APPENDIX** 

# Strong Macro Profile – A Positive for Leumi

Strong Economic Growth – Positive for Leumi

Robust Demographic Fundamentals – Another "Plus" for Leumi

An Innovation Nation - Leumi Partnering in High-Tech Financial Services

Natural Resources (Water and Natural Gas) – One More Area of Leumi's Financing Expertise

Israeli Economy Enjoys Stability Indicators – A Positive Business Environment for Leumi

	2016	2017	E2018*
GDP, rate of change, real terms	4.0%	3.3%	3.4%
Private Consumption	6.1%	3.3%	4.8%
Current account surplus, % of GDP	3.8%	3.0%	2.9%
Government budget deficit, % of GDP	(2.1%)	(2.0%)	(2.6%)
Government debt, % of GDP	61%	60%	61%
Unemployment, Annual Average	4.8%	4.2%	3.9%
CPI, year-end change	(0.2%)	0.4%	0.5%-1.5%
NIS-USD, average exchange rate	3.84	3.60	3.40-3.60
NIS-EUR, average exchange rate	4.25	4.07	4.20-4.40
Bank of Israel average interest rate	0.1%	0.1%	0.1%-0.3%

Source: Central Bureau of Statistics, \*Leumi forecast